ANNUAL REPORT

2025 - 2026







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MESSAGE FROM
THE OFFICE OF THE

CHIEF OF POLICE

The 2025-2026 fiscal year has been one of continued growth, change and progress for the Anishinabek Police Service. As Chief of Police and Deputy Chief of Police, we are proud to reflect on a year in which our Service strengthened its capacity, modernized its operations and continued to deepen the relationships that remain at the heart of policing the communities we serve.

As APS continues to grow, we remain grounded in what makes our Service distinct. Our responsibility is not simply to deliver policing services, but to do so in a way that reflects the cultures, values, priorities and inherent rights of the First Nations we serve. Ganaweniim Anishinabek - Protecting Our People - continues to guide how we approach our work and how we envision the future of our Service.

Throughout the year, we welcomed new members to APS and continued our efforts to recruit and retain dedicated officers and employees across our regions. Recruitment and retention in our northern communities remained a particular focus, reflecting the unique challenges of staffing some of the most remote areas we serve. APS introduced new approaches to support these efforts, including northern retention incentives, alternative scheduling and accommodations. This work remains ongoing, and strengthening staffing levels in the North continues to be an important priority.

Investing in our people was also a significant focus. This year, APS established a new Training & Professional Development Unit to strengthen member capabilities through skill-based training and career development, while supporting the ongoing review of equipment, technology, policies and operational practices. We also strengthened our internal Peer Support Program, building greater capacity to support member wellness and creating more opportunities for culturally grounded approaches to mental health, stress management and well-being.

Our commitment to culturally grounded policing was also reflected in continued work surrounding the enforcement of First Nation laws. Supporting First Nations in exercising their own laws and authority is closely connected to our mission of restoring and preserving Anishinaabe Chi-Naaknigewin while supporting Mino bimaadiziwin. This work represents an important part of our responsibility as an Indigenous police service and of supporting the inherent rights, jurisdiction and self-determination of the communities we serve.

We also continued to strengthen our response to complex community needs. The expansion of our Mental Health and Addictions Team is bringing police officers and mental health workers together to better support people experiencing crisis. Specialized capacity was also enhanced in the area of intimate partner violence, with a dedicated investigator role focused on investigative expertise, victim support, risk assessment, safety planning and collaboration with community and justice partners. These initiatives reflect our belief that effective policing requires not only enforcement, but also compassion, understanding and strong partnerships.

Modernization remained an important focus throughout the year. APS continued the rollout of body-worn cameras and digital evidence management technology, while in-car camera systems became operational in APS police vehicles. We also continued to improve digital access to our Service through our website and customized online reporting system, providing community members with another accessible way to report certain non-emergency incidents. As we

introduce new tools and technologies, our goal remains to balance modern policing practices with an approach rooted in the needs and realities of our communities.

Culture continued to shape the life of our organization. Work progressed on our sacred bundle, including our drum, pipe and re-birthed Eagle Staff, while cultural learning and gatherings created opportunities for members to strengthen their connection to Anishinaabe teachings and traditions. Our inaugural Round Dance also brought members and community together to dance, heal, feast and celebrate. These moments remind us that culture is not separate from the work we do; it informs how we build relationships, support one another and serve.

The year also brought new opportunities for community connection, including the introduction of the first Mounted Unit in APS history. Along with the many ceremonies, community events and educational initiatives attended by our members throughout the year, these opportunities help strengthen relationships beyond calls for service and enforcement.

Across all three regions, our members continued to respond to serious and complex investigations while maintaining a strong presence in the communities they serve. Whether responding to a person in crisis, investigating serious crime, attending a pow wow or community gathering, participating in ceremony or simply spending time with community members, our goal remains the same: to build trust and protect our people.

While we are proud of the progress made this year, meaningful change is not measured simply by the number of new programs, technologies or initiatives introduced. It is measured by whether those efforts strengthen trust, improve service, support our members and contribute to safer and healthier communities. As APS evolves, we remain committed to ensuring that progress remains grounded in who we are as a First Nation Police Service.

None of this work would be possible without the commitment of our sworn and civilian members. Every day, they serve communities across a vast geographic area with professionalism, compassion and dedication. We extend our sincere appreciation to each of them, as well as to the Police Governing Authority, First Nation leadership, Elders, community partners and community members whose guidance, collaboration and trust continue to shape our Service.

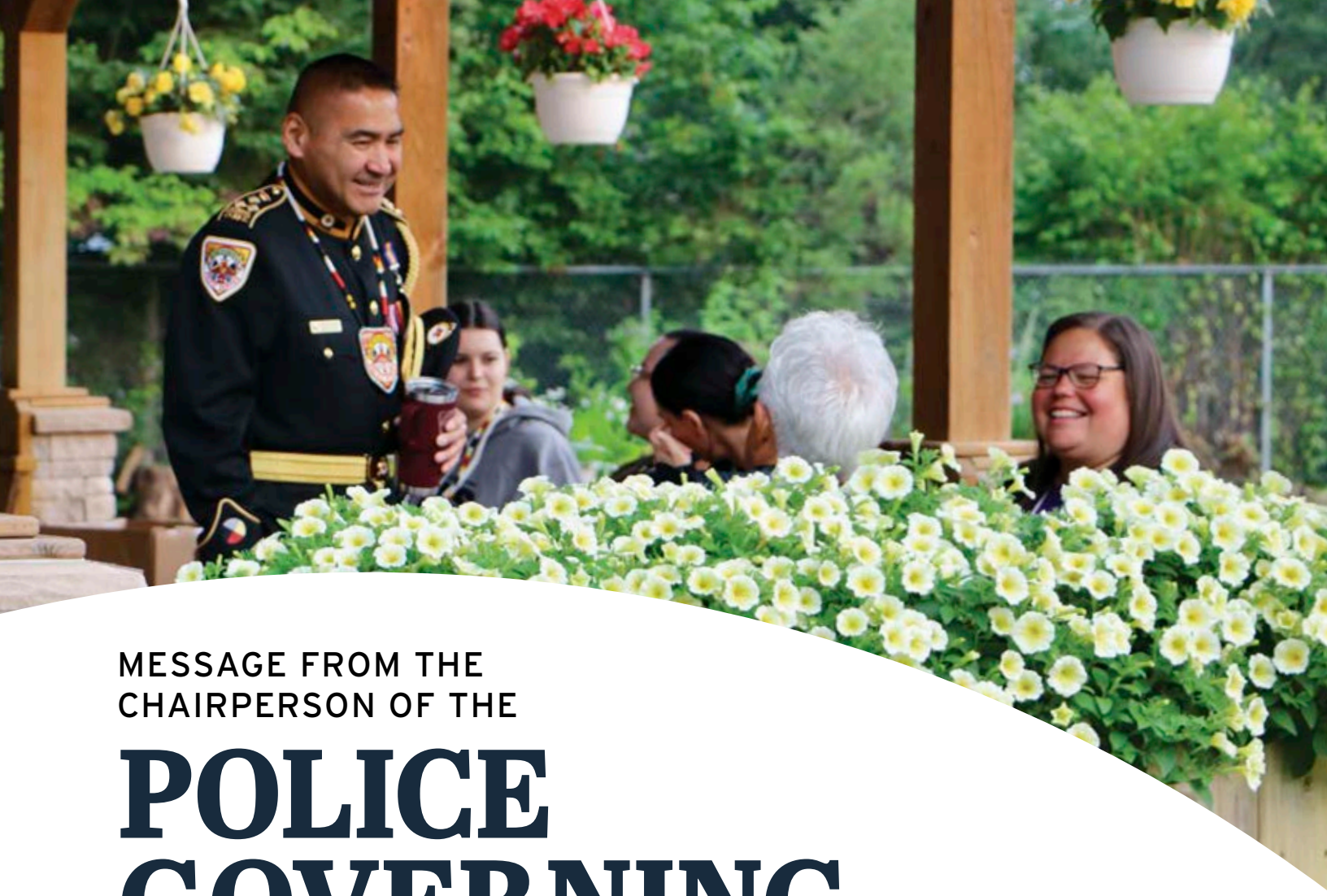
As we look ahead, our focus remains on building a strong, culturally grounded and modern police service - one that continues to grow alongside the communities it serves while remaining rooted in Anishinaabe Chi-Naaknigewin, Mino bimaadiziwin and Ganaweniim Anishinabek.

Miigwetch,

Jeff Skye
CHIEF OF POLICE

Julie Craddock
DEPUTY CHIEF OF POLICE





MESSAGE FROM THE CHAIRPERSON OF THE

POLICE GOVERNING AUTHORITY

Boozhoo,

As the appointed member from Nipissing First Nation and elected Chair of the Anishinabek Police Governing Authority, it is my honour to present the 2025–2026 Anishinabek Police Service Annual Report. This report highlights the dedication and achievements of the past year and reflects our ongoing commitment to growth, cultural accountability, and community-centred policing.

The Police Governing Authority is entrusted with overseeing the Anishinabek Police Service (APS). We are proud to work alongside Chief Skye, Deputy Chief Julie Craddock, and the senior leadership team to ensure the Service continues to reflect the values, priorities, and needs of the 16 Anishinabek First Nation communities it serves. Our work remains grounded in respect, honour, cultural understanding, and a shared commitment to the safety and well-being of our communities.

Throughout 2025–2026, APS continued to build upon the progress of previous years. Chief Skye and Deputy Chief Craddock's operational leadership and deep understanding of Indigenous community policing have strengthened the Service and supported our shared vision of protecting our people through an approach rooted in community, culture, and care.

Investments in modern policing tools and infrastructure continued to enhance officer safety, operational effectiveness, and service delivery. These investments represent more than modernization—they reflect our responsibility to equip frontline members with the tools and resources they need to serve our communities effectively.

This year also marked an important milestone with the establishment of APS's first dedicated Training Unit. For the first time, APS can provide members with in-house CEW and body-worn camera training. Developing this expertise within the Service is a significant step toward expanding our internal capacity, maintaining consistent training standards, and ensuring our officers are well prepared to serve their communities safely and professionally.

APS also continued to strengthen its workforce by adding sworn officers and civilian personnel. Building our organizational capacity remains essential to improving responsiveness, addressing the distinct needs of each community, and supporting the safety and well-being of our frontline members.

Our website continues to serve as an important connection between APS and the communities we serve. Through this platform, community members can access timely information and submit concerns, feedback, or reports directly to the Service using the Online Reporting Tool. By providing accessible ways to communicate with APS, we are strengthening collaboration. Every voice matters, and we remain committed to ensuring community members can be heard.

While challenges remain, we approach the future with determination and a strong sense of purpose.

The Police Governing Authority remains committed to supporting continuous improvement and building trust through transparency, responsiveness, meaningful engagement, and cultural respect.

Miigwech for your continued support and partnership. It is a privilege to serve alongside the dedicated individuals who work every day to strengthen and protect our communities. We look forward to continuing this journey together—in partnership, in spirit, and in strength.

Jason Laronde

CHAIRPERSON,
POLICE GOVERNING AUTHORITY



OUR COMMUNITIES

The Police Service encompasses 16 member communities, collectively overseeing a land area of approximately 900 hectares within the First Nation's territory.

NORTH

- **Fort William Detachment**
  Serving Fort William First Nation
- **Rocky Bay Detachment**
  Serving Biinjitiwaabik Zaaging Anishnaabek
- **Ginoogaming Detachment**
  Serving Ginoogaming First Nation
- **Pic River Detachment**
  Serving Biigtigong Nishnaabeg
- **Pic Mobert Detachment**
  Serving Netmizaaggamig Nishnaabeg

CENTRAL

- **Garden River Detachment**
  Serving Garden River First Nation
- **Sagamak Detachment**
  Serving Sagamak Anishnawbek First Nation
- **Dokis Detachment**
  Serving Dokis First Nation
- **Nipissing Detachment**
  Serving Nipissing First Nation, Wahnapitae First Nation

SOUTH

- **Wasauksing Detachment**
  Serving Shawanaga First Nation, Wasauksing First Nation, Magnetawan First Nation
- **Christian Island Detachment**
  Serving Beausoleil First Nation
- **Curve Lake Detachment**
  Serving Curve Lake First Nation
- **Kettle and Stony Point Detachment**
  Serving Chippewas of Kettle and Stony Point First Nation





ABOUT

ANISHINABEK POLICE SERVICE

MISSION STATEMENT

Anishinabek Police Service is committed to restoring and preserving Anishinaabe Chi Naaknigewin ("The Great Law) while supporting Minobiimaadiziwin (The Good Life). We protect our inherent rights, jurisdiction, and self determination.

VISION STATEMENT

Ganaweniim Anishinabek (Protecting our people")

ORGANIZATIONAL

POLICE CHIEF

DEPUTY CHIEF

ANISHNAABE AADIZWIN KINOOMAGED*

Traditional Knowledge Keeper/Teacher

Communications Lead*

Policy Coordinator* *(Contract)*

MODERNIZATION UNIT*

Strategic Modernization Director

DEMS Coordinator

Digital Evidence Redactor (3)

MAJOR CRIME

Detective Staff Sergeant

Detective Constable

Intelligence: Detective Constable

Drug Unit: Detective Constable *(Central Region)*

Drug Unit: Detective Constable *(South Region)*

Drug Unit: Detective Constable *(North Region)*

Crime Analyst*

IPV Investigator Detective Constable *(South Region)*

IPV Investigator: Detective Constable *(North Region)*

NORTH REGION
1 INSPECTOR

FORT WILLIAM	1 Sergeant 1 Court Administrator* 4 Constables
PIC MOBERT	1 Sergeant 1 Court Administrator* 5 Constables
PIC RIVER	1 Sergeants 1 Court Administrator* 3 Constables
GINOOGAMING	1 Sergeant 1 Court Administrator* 5 Constables
ROCKY BAY	Sergeant 1 Court Administrator* 4 Constables

CENTRAL REGION
1 INSPECTOR

GARDEN RIVER	1 Sergeant 1 Court Administrator* 2 Community Support Personnel *(Contract)** 6 Constables
SAGAMOK	1 Sergeant 1 Court Administrator* 6 Constables 1 Constable *(Contract)*
NIPISSING	1 Sergeant 1 Court Administrator* 4 Constables 1 Constable *(Contract)*
DOKIS & WAHNAPITAE	1 Sergeant 1 Court Administrator* 4 Constables

CHART

PROFESSIONAL STANDARDS BRANCH
Sergeant Major
Admin Assistant*

RECRUITMENT
Recruitment Sergeant
Recruitment Constable

MENTAL HEALTH & ADDICTION TEAM*
Path Helper
Mental Health Worker *(Central Region)*
Mental Health Worker *(South Region)*

SOUTH REGION
1 INSPECTOR

CURVE LAKE	1 Sergeant 1 Court Administrator* 7 Constables 2 Constables *(Contract)*
CHRISTIAN ISLAND	1 Acting Sergeant 1 Court Administrator* 8 Constables 1 Constable *(Contract)*
SHAWANAGA, MAGNETAWAN & WASAUKSING	1 Sergeant 1 Court Administrator* 7 Constables 2 Constables *(Contract)*
KETTLE & STONY POINT	1 Sergeant 2 Court Administrators* 9 Constables

DIRECTOR OF CORPORATE SERVICES*
Office Administrator*
Quartermaster/Fleet Coordinator*
Executive Assistant*
PGA Board Liaison*
Maintenance*

INFORMATION SERVICES*
Information Services Manager
Cardscan Systems Clerk *(Contract)*

INFORMATION TECHNOLOGY*
Information Technology Manager
Technical Support Analyst

CPIC UNIT*
CPIC Administrator

NICHE DATA ENTRY UNIT*
Niche Trainer
Acting Data Entry Clerk Supervisor
Data Entry Clerk (4)
Data Entry Clerk (3) *(Contract)*

FINANCE/PAYROLL*
Finance Coordinator
Compensation & Benefits Coordinator

HUMAN RESOURCES*
HR Manager
HR Assistant

AABANAABII*
Aabanaabii Leads (2)
Criminal Records Check Clerk (10)

* civilian

DIRECTOR OF CORPORATE SERVICES REPORT



The Corporate Services Department plays an integral role in supporting the day-to-day operations and long-term sustainability of the Anishinabek Police Service. During the 2025-2026 fiscal year, the department continued to oversee a broad portfolio encompassing corporate administration, finance, human resources, information technology, information services, Aabanaabii screening services, facilities and fleet, procurement, and other organizational supports.

This year was marked by continued growth across the Service. Significant investments in facilities, vehicles, specialized equipment and organizational systems strengthened the foundation required to support frontline policing across 16 First Nation communities. At the same time, Corporate Services remained focused on responsible financial management, infrastructure planning, asset management and ensuring members throughout the Service have the resources they need to carry out their work safely and effectively.

FINANCE AND CORPORATE ADMINISTRATION

Sound financial stewardship remained a central priority throughout the year. Corporate Services continued to oversee the financial and administrative systems required to support an increasingly complex organization, balancing immediate operational requirements with longer-term planning for infrastructure, fleet replacement, technology, equipment and workforce needs.

The Service entered the 2025-2026 audit from a position supported by disciplined financial controls, sound oversight and responsible management of resources. Financial planning continued to be closely connected to operational priorities, ensuring investments across the organization were made strategically and with consideration for long-term sustainability.

Corporate Services also continued to address pension matters affecting members. Following the significant progress achieved through pension parity in the previous fiscal year, questions remained regarding Ontario Pension Board requirements for retired members who return to employment. This matter remains ongoing as the Service continues to advocate for fair and consistent treatment of its members.

The department also continued to provide procurement and administrative support across the organization. As the Service grows, effective purchasing, asset management, contract administration and internal processes remain essential to ensuring resources are available where they are needed while maintaining accountability and responsible stewardship.

INFRASTRUCTURE AND FACILITIES

Infrastructure represented one of the most significant areas of progress during 2025-2026. Corporate Services continued to invest in safe, functional and modern facilities that support members while strengthening the Service's ability to deliver policing services within its communities.

At Headquarters, several major improvements were completed, including an addition to the Quartermaster office, renovations and an addition to the garage, and exterior improvements to the building's siding and roof. These projects improved storage, fleet support, equipment management and the overall functionality of the Headquarters site.

A major milestone was also reached with the completion of the new Nipissing Detachment. The purpose-built facility provides modern administrative and operational spaces, a public entry area, fitness facilities and other features designed to better support members and improve operational efficiency. The completion of the facility represents an important investment in both member wellness and policing capacity within the community.

Infrastructure improvements extended to other areas of the Service as well. A new building for Netmizaaggamig Nishnaabeg was delivered and became operational, providing members with an improved space from which to serve the community. In Garden River, construction of a new garage was completed, strengthening storage and support for vehicles and specialized equipment. Planning also continued toward a future new detachment in Curve Lake.

Together, these projects reflect an ongoing effort to address infrastructure needs throughout the Service. Modern policing requires safe, appropriate and functional spaces that can accommodate daily operations, technology, equipment, evidence management, member wellness and community access.

Looking further ahead, the Service has also begun exploring concepts for what its future infrastructure needs may look like, including the possibility of a purpose-built Headquarters and training facility. While still in the very early conceptual stages, this work provides an opportunity to consider how future facilities could better support organizational growth, training, member wellness, community engagement and operational needs.

FLEET MANAGEMENT AND OPERATIONAL READINESS

Managing a police service spanning a large and geographically diverse area requires a dependable and versatile fleet. Corporate Services oversees 128 fleet assets, consisting of 78 vehicles, 28 snowmobiles and ATVs, and 22 trailers. With fleet management support from Holman, Corporate Services maintains oversight of inventory, maintenance coordination, lifecycle planning, asset assignment and operational readiness.

Considerable investment was made during the year to ensure vehicles were available for both frontline and specialized policing functions. Three Hyundai vehicles were purchased for the Drug Unit, while 15 Chevrolet Tahoes purchased in early 2025 were fully outfitted and prepared for deployment as patrol vehicles.

Two 2025 Ford F-150s were acquired to support specialized and supervisory functions, including Major Crime and Professional Standards. Four 2026 Ford Explorers were also ordered for the Mental Health Crisis Team. Administrative fleet requirements were addressed through the addition of a Hyundai Palisade for Headquarters and a GMC Sierra 2500 diesel capable of towing heavier operational loads. A 16-foot cargo trailer was also acquired to support equipment and operational logistics.

Fleet lifecycle management continued to evolve during the year. A vendor was secured to assist with the decommissioning and sale of surplus vehicles, supporting more effective replacement planning and helping ensure aging assets are removed from service in a coordinated manner.

These investments are part of a broader effort to strengthen fleet management across the organization. Maintaining reliable vehicles, planning proactively for replacement, tracking maintenance and ensuring specialized assets are available when required are essential to supporting both member safety and uninterrupted service delivery.

ENHANCING MOBILITY ACROSS OUR COMMUNITIES

The geography of the communities served by APS means operational readiness extends well beyond conventional patrol vehicles. Members must be equipped to travel across highways, rural roads, trails, waterways and remote terrain throughout all four seasons.

To strengthen this capacity, six ATVs were purchased and allocated across the Service at two per region, along with three enclosed trailers to support their transportation. Four snow machines and accompanying trailers were also ordered for the Central and South Regions, with two allocated to each region.

Marine capacity was strengthened as well. A new vessel was purchased for the Wasauksing cluster, while other vessels within the Service were refurbished and improved. These investments provide members with more reliable access to areas where conventional vehicles cannot operate and support patrol, emergency response, community safety and seasonal operations.

The continued expansion and renewal of the Service's vehicle, ATV, snowmobile, trailer and marine assets reflects the unique realities of policing across APS territory. Ensuring members have the appropriate equipment for the communities and environments in which they work remains an important component of operational readiness.



ORGANIZATIONAL MODERNIZATION AND SUPPORT

Corporate Services continued to support broader modernization efforts across the organization, including improvements to digital processes, information management, technology infrastructure and administrative workflows. The ongoing transition from manual and paper-based processes toward more efficient digital systems is helping improve consistency, information sharing and organizational efficiency.

These initiatives complement the Service's broader modernization work and support the goal of ensuring that internal systems keep pace with the changing needs of members and the communities served by APS.

SUPPORTING OUR PEOPLE

Corporate Services also continued to provide the administrative foundation necessary to support a growing workforce. This included recruitment and onboarding support, labour relations, member wellness, professional development, return-to-work processes and the ongoing development of organizational policies and procedures.

While much of this work is highlighted more fully through the Service's Human Resources initiatives, it remains an important part of the Corporate Services portfolio and contributes directly to organizational stability, member support and effective service delivery.



LOOKING AHEAD

The work of Corporate Services touches virtually every area of the Anishinabek Police Service. From ensuring members have safe and reliable vehicles and appropriate facilities, to managing financial resources, procurement, equipment and organizational systems, these functions provide the foundation that allows frontline and specialized policing services to operate effectively.

The progress achieved during 2025-2026 reflects both the continued growth of APS and the importance of planning responsibly for the future.

> Investments made this year strengthened facilities across the Service, expanded and renewed the fleet, improved access to specialized equipment and continued to build the administrative capacity required to support a growing organization.

Moving forward, Corporate Services will continue to focus on financial sustainability, infrastructure, fleet and asset management, effective corporate administration and responsible long-term planning. Through this work, the department remains committed to ensuring APS members have the resources and support necessary to serve their communities while advancing Ganaweniim Anishinabek - Protecting Our People.

Leslie Zack-Caraballo
DIRECTOR,
CORPORATE SERVICES





SOUTH REGION REPORT

INSPECTOR DORY COOK

Throughout 2025–2026, the South Region continued to balance frontline response with proactive policing, community engagement and investments in the tools and resources needed to serve our communities effectively. The region includes Curve Lake First Nation, Beausoleil First Nation, Chippewas of Kettle and Stony Point First Nation, and the Wasauksing, Shawanaga and Magnetawan First Nations cluster.

Building strong relationships remains fundamental to policing in the South Region. Officers maintained a visible presence throughout the year through community events, R.I.D.E. initiatives, traffic enforcement and locally developed prevention programs. Across the first three quarters alone, South Region officers participated in more than 460 community service events.

Youth engagement was an important part of this work. The Bike Rodeo initiative at Christian Island expanded during the year following a $14,000 Canadian Tire Jumpstart Charities grant supporting the purchase of bicycles and helmets. APS subsequently purchased a dedicated trailer to safely store and transport the equipment, creating opportunities to bring the program to additional communities. The Oshki Youth Ride-Along initiative also provided young people in the Wasauksing, Shawanaga and Magnetawan area with an opportunity to experience First Nations policing and learn more about policing as a career.





Alongside this community-focused work, officers continued to respond to complex investigations involving drug trafficking, intimate partner and sexual violence, firearms, fraud and other serious offences. Enforcement throughout the year resulted in multiple search warrants and seizures of fentanyl, cocaine, methamphetamine and other controlled substances. Several investigations involved individuals entering APS communities from outside areas, reinforcing the importance of intelligence-led policing and collaboration with policing partners.

The impacts associated with the Robinson Huron Treaty annuity payments were particularly evident in the Wasauksing, Shawanaga and Magnetawan communities early in the fiscal year, where an

increase in reported crime and incidents required additional enforcement activity and the execution of search warrants.

Intimate partner violence also remained an important area of focus. Officers responded to serious IPV occurrences throughout the region, reinforcing the importance of coordinated investigations, victim-centred responses and specialized capacity to address intimate partner and family violence.

The South Region also continued to strengthen and modernize frontline operations. Following the body worn camera pilot at Kettle and Stony Point, the program expanded across the region, with all South Region officers trained and equipped by year-end. Intoxilyzers were also installed across South Region detachments, with officer training supporting impaired-driving investigations, while additional equipment such as snowmachines enhanced the ability to respond in winter conditions and more difficult-to-access areas.

Staffing and leadership development remained important throughout the year, with leadership appointments supporting continuity across detachments and new recruits joining the region. These investments help strengthen frontline capacity and support consistent policing services across the South Region.

As we move forward, the South Region remains committed to policing that is responsive to community needs while emphasizing prevention, relationships and long-term community safety.

The work accomplished throughout 2025-2026 reflects the importance of working alongside our communities and policing partners to address immediate concerns while continuing to build safer, stronger communities.





REGIONAL CALLS FOR SERVICE

2024 - 2025
FISCAL YEAR

4824

CALLS

2025 - 2026
FISCAL YEAR

5560

CALLS

Kettle Point	**1951**
Stony Point	**411**
Curve Lake	**688**
Christian Island	**555**
Wasauksing	**574**
Shawanaga	**363**
Magnetawan	**282**

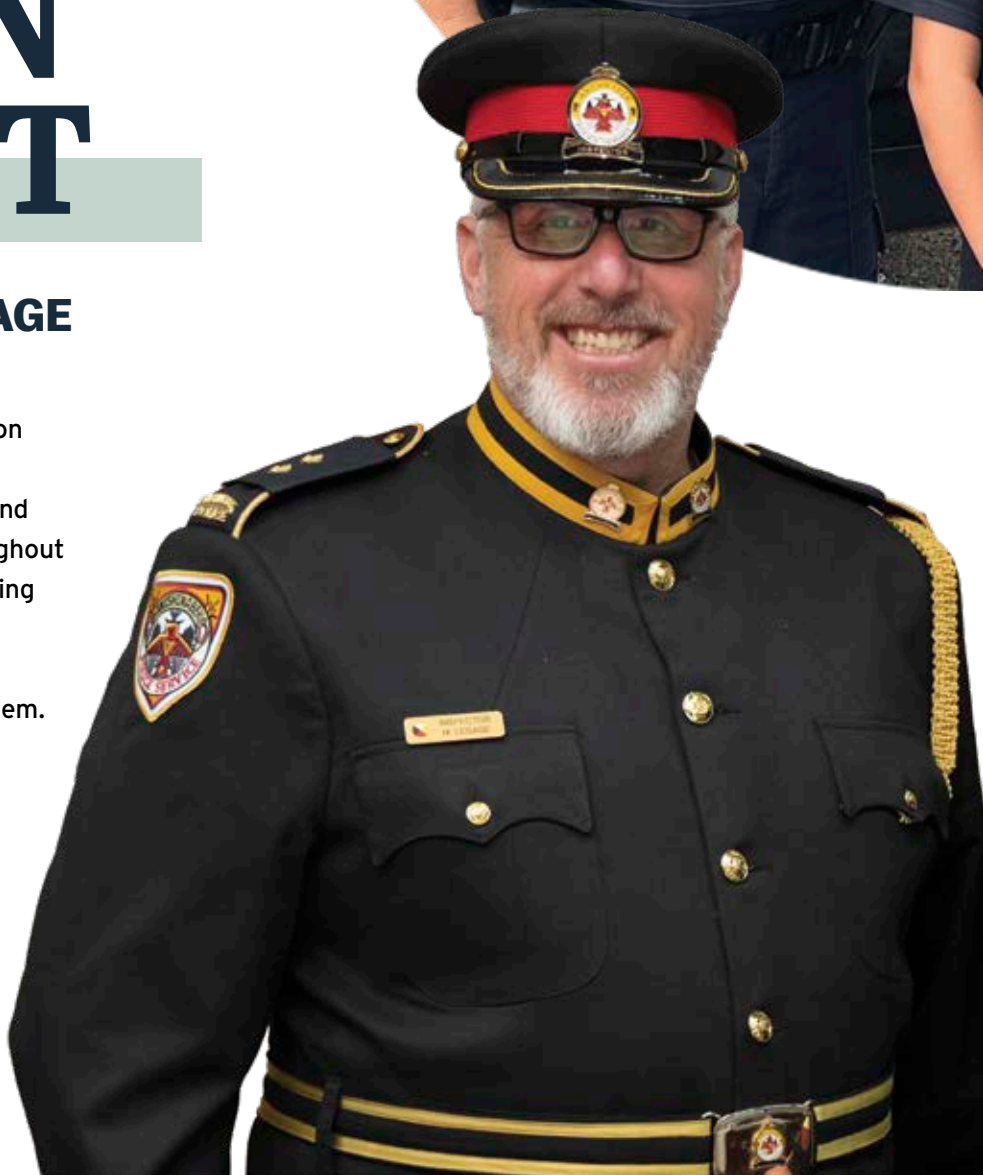
Kettle Point	**1994**
Stony Point	**404**
Curve Lake	**1124**
Christian Island	**696**
Wasauksing	**691**
Shawanaga	**354**
Magnetawan	**297**





CENTRAL REGION REPORT

INSPECTOR MARC LESAGE



Throughout 2025-2026, the Central Region continued to provide policing services to Garden River, Sagamok, Nipissing, Dokis and Wahnapitae First Nations. Our work throughout the year reflected both the challenges facing our communities and the importance of strengthening the policing presence, partnerships and resources available to them.

Addiction and the illicit drug trade remain significant concerns across the region. Officers continued to gather intelligence and use proactive patrols, traffic enforcement and R.I.D.E. initiatives to identify and disrupt individuals bringing illegal drugs into our communities.





Investigations during the year also demonstrated the continued presence of individuals connected to larger urban centres and organized criminal activity, reinforcing the importance of intelligence-led policing and collaboration between frontline officers and specialized units.

At the same time, policing alone cannot address the challenges associated with addiction and mental health. An important development this year was the addition of a mental health worker based at the Garden River Detachment. Working alongside officers, this resource has assisted with calls for service, follow-up with community members and community outreach, providing additional support to individuals experiencing mental health and addictions-related challenges.

Community presence and prevention also remained important throughout the region. Officers attended community events, delivered presentations and conducted proactive patrols, while cadets working in Garden River and Sagamok provided an additional presence in their communities. Traffic and off-road vehicle safety were also areas of continued attention, with officers encouraged to combine education and enforcement as part of their regular patrol activities.

The Central Region also made progress toward strengthening its physical policing presence. Construction of the new Nipissing Detachment

advanced significantly during the year, while improvements continued at Dokis and a local policing space was being prepared in Wahnapitae. Construction of a new garage at Sagamok also progressed. Together, these investments support the longer-term goal of positioning officers and policing resources closer to the communities they serve.

Modernization continued across frontline operations. Body worn and in-car camera technology was introduced across the region, while new patrol vehicles with mobile workstations and additional equipment—including snowmobiles, utility vehicles and all-terrain vehicles—expanded officers' ability to respond in different environments and conditions. Members also completed specialized and annual training to support these new capabilities and strengthen investigative and enforcement skills.

Staffing remained an ongoing priority. While the region made progress in improving coverage and welcomed new members during the year, vacancies remained at several detachments. In some smaller communities, including Dokis and Wahnapitae, geography and staffing levels can continue to affect response times. Recruitment and efforts to strengthen local coverage therefore remain important as we work toward providing more consistent policing services throughout the region.



As we move forward, the Central Region remains committed to policing that is proactive, responsive and grounded in the needs of our communities.

By strengthening partnerships, investing in our people and infrastructure, and maintaining a visible presence in the communities we serve, we will continue working toward safer and healthier communities across the region.

REGIONAL CALLS FOR SERVICE



Garden River	1725
Sagamok	1112
Nipissing	1432
Dokis	148
Wahnapitae	48



Garden River	2345
Sagamok	1173
Nipissing	1295
Dokis	175
Wahnapitae	69



NORTH REGION REPORT

INSPECTOR DEREK JOHNSON

Throughout 2025–2026, the North Region continued to provide policing services to Fort William, Biinjitiwaabik Zaaging Anishinaabek, Ginoogaming, Biigtigong Nishnaabeg and Netmizaaggamig Nishnaabeg First Nations. The geographic realities of policing in the North, combined with ongoing concerns surrounding illicit drugs, violence and community wellness, reinforced the importance of maintaining a strong local presence and working closely with community leadership and policing partners.

The illicit drug trade remained a significant concern throughout the region. Communities continued to experience the impacts of fentanyl and other illegal drugs, as well as individuals travelling from larger urban centres to participate in drug trafficking and related criminal activity. In response, APS established a dedicated North Region Detective Constable - Drug Enforcement position during the year, strengthening the region's capacity to develop prevention and enforcement strategies specific to northern communities.

Officers also worked alongside community leadership to support locally driven approaches to these challenges. In Biigtigong Nishnaabeg, discussions between APS, Chief and Council and community administration contributed to the development of a drug strategy centred on relationality, healing approaches, a graduated response model and an attitude of care. North Region communities also continued to use Band Council Resolutions as one tool to restrict



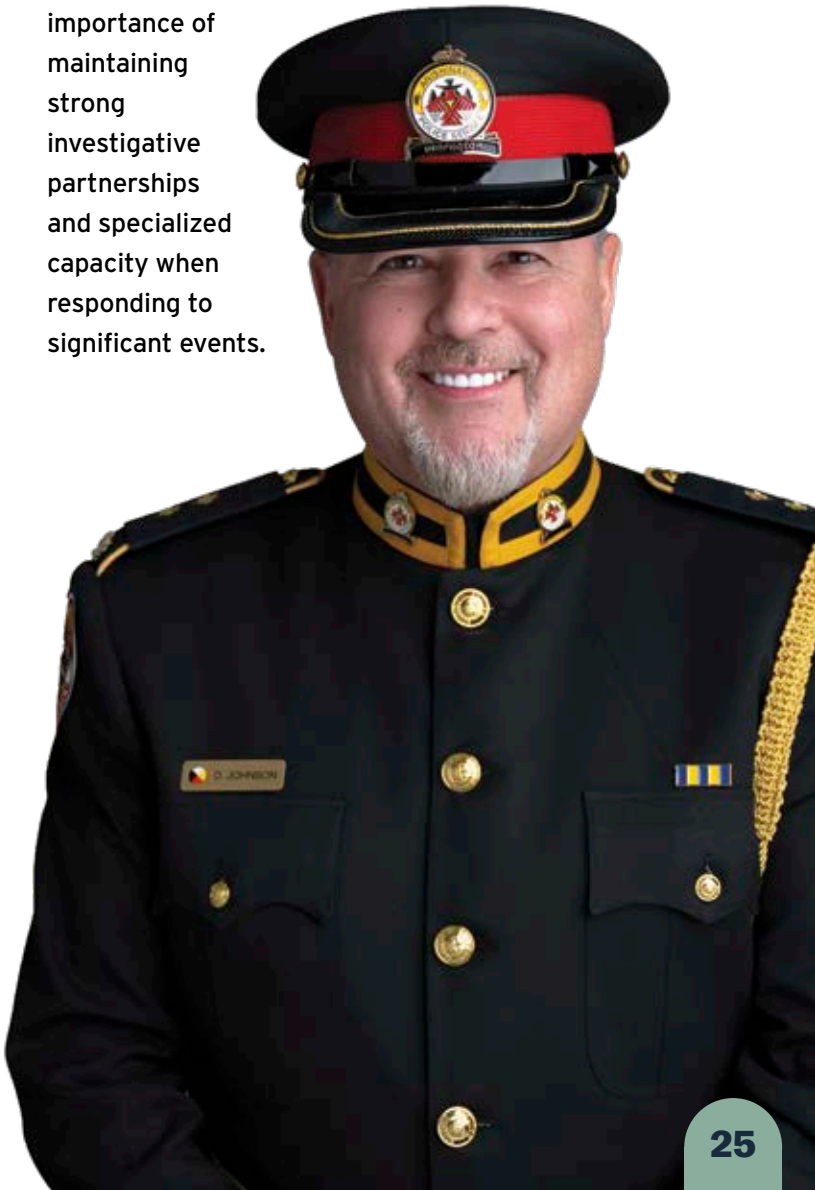


individuals charged with serious violent or drug-trafficking offences from entering their communities.

Community engagement and prevention remained an important part of policing throughout the region. Officers participated in school programming, youth activities, safety initiatives, cultural gatherings and addictions-awareness events. In Ginoogaming, members participated in National Addictions Awareness Week, engaging with residents about the impact of the illicit drug trade and supporting a community wellness walk focused on substance use, violence and healthy living. Officers also participated in land-based and cultural activities during the year, creating opportunities to strengthen relationships with community members outside of traditional policing interactions.

Youth engagement was another important focus. Officers connected with young people through literacy programming, bicycle and ATV safety initiatives, school presentations and community gatherings. These interactions provided opportunities for youth and police to build positive relationships while supporting education, prevention and community safety. In Netmizaaggamig Nishnaabeg, officers participated in Literacy Week activities with local students, while similar outreach took place in Biinjitiwaabik Zaaging Anishinaabek, Ginoogaming and Biigtigong Nishnaabeg throughout the year.

North Region officers continued to respond to serious and complex incidents throughout the year, including investigations involving drugs, firearms and violence. Several required coordinated responses involving APS specialized units and policing partners. These incidents highlight both the complexity of policing across northern communities and the importance of maintaining strong investigative partnerships and specialized capacity when responding to significant events.



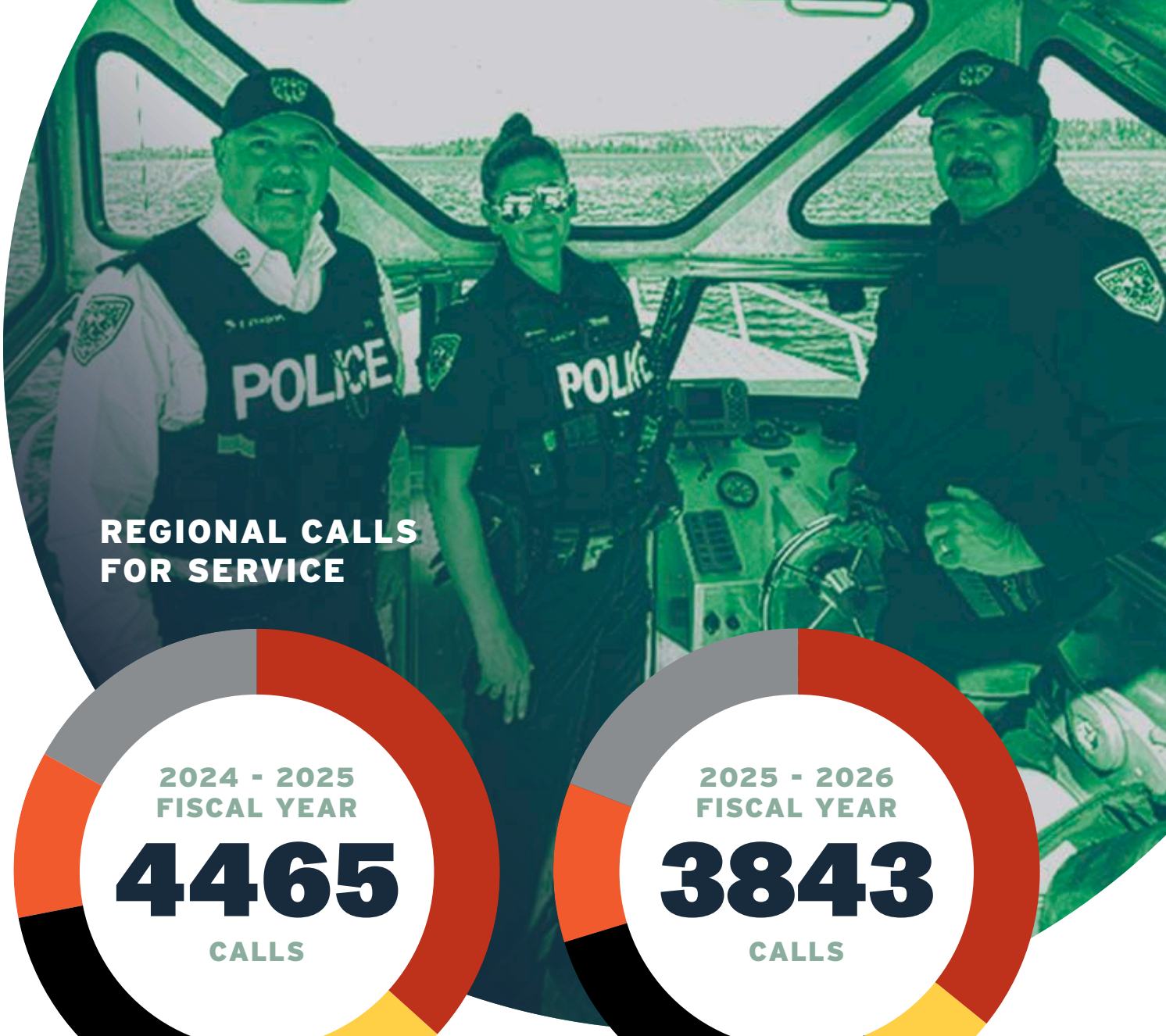
Staffing remained an ongoing priority. Temporary rotational assignments were used during the year to support coverage in Biigtigong Nishnaabeg and Netmizaaggamig Nishnaabeg, while APS continued exploring longer-term approaches to attracting and retaining officers in northern communities. A Northern Recruitment Campaign was launched in early 2026 as part of those efforts, with recruitment and retention continuing to be an important focus as the Service works toward sustainable and consistent policing across the region.





As we move forward, the North Region remains committed to policing that reflects the needs and priorities of the communities we serve.

By strengthening local partnerships, supporting community-led approaches to safety, investing in specialized capacity and continuing efforts to build a sustainable northern workforce, we will continue working toward safer and healthier communities throughout the region.



REGIONAL CALLS FOR SERVICE

Fort William	1128
Rocky Bay	243
Ginoogaming	840
Biigtigong Nishnaabeg (Pic River)	345
Netmizaaggamig Nishnaabeg (Pic Mobert)	515

Fort William	1381
Rocky Bay	312
Ginoogaming	1018
Biigtigong Nishnaabeg (Pic River)	403
Netmizaaggamig Nishnaabeg (Pic Mobert)	729

SPECIALIZED INVESTIGATIVE SERVICES & COMMUNITY SAFETY:

MAJOR CRIME UNIT

Throughout 2025–2026, the Anishinabek Police Service (APS) advanced the capabilities of its Major Crime Unit through strategic investments in specialized training, modern software, and dedicated personnel. A cornerstone of this expansion was the formal establishment of the Missing and Murdered Indigenous Women and Girls (MMIWG) and Intimate Partner Violence (IPV) Unit, delivering culturally appropriate responses to missing persons investigation and serious and complex IPV occurrences within member communities.

REGIONAL DRUG ENFORCEMENT EXPANSION & PROJECT CORRIDOR

To counter the persistent challenges of the illicit drug trade, APS added two Detective Constables to the Drug Enforcement Unit, bringing its total strength to three. With one dedicated drug investigator now stationed in each of APS's three regions, this expansion provides crucial regional support to front-line operations. These officers spearhead complex investigations and lead the Service's ongoing strategy to disrupt the trafficking of fentanyl, cocaine, and other illicit substances into First Nation communities.

Operational data from the past year highlights an increase in cross-jurisdictional criminal activity, revealing distinct links between drug trafficking, illicit firearms, localized violence, and individuals travelling from major urban centres into APS territories. Major Crime investigators collaborate closely with front-line personnel and external policing partners to disrupt these networks and mitigate the devastating impacts of the toxic drug supply on families and communities.

A prime example of this trend was ***Project Corridor***, a complex six-month multi-jurisdictional investigation launched in December 2025 by the APS Major Crime Unit with support from Criminal Intelligence Service Ontario (CISO). Targeting a criminal network exploiting First Nation communities near major Ontario highways, the joint operation resulted in the arrest of 20 individuals facing more than 78 criminal charges, alongside the strategic seizure of multiple firearms and over $260,000 worth of fentanyl, cocaine, and methamphetamine.

TARGETED RESPONSES TO INTIMATE PARTNER VIOLENCE

APS strengthened its response to Intimate Partner Violence (IPV) by appointing two dedicated Detective Constables to serve the North, Central and South Regions. These investigators manage highly sensitive, complex, and resource-intensive files. Their responsibilities include:

- Providing investigative continuity and oversight for complex IPV and missing person files.
- Leading high-risk offender management and monitoring compliance.
- Coordinating victim safety planning and ensuring direct connection to victim services.

PROVINCIAL JOINT FORCES & HUMAN TRAFFICKING MITIGATION

As part of its specialized mandate, APS actively participates in the Provincial Human Trafficking Intelligence-led Joint Forces Strategy (IJFS).

Funded by the Government of Ontario, this law enforcement initiative coordinates full-time investigators and analysts across 21 municipal, provincial (OPP), and First Nations police services. Through this integrated partnership, APS helps disrupt multi-jurisdictional human trafficking networks and secure comprehensive support systems for survivors using a unified, cross-border approach.

COLLABORATIVE POLICING AND ENHANCED OFFENDER MANAGEMENT

Partnerships remain foundational to the success of complex investigations. Throughout the year, APS regularly integrated its efforts with the Ontario Provincial Police (OPP) and municipal services, leveraging shared intelligence, specialized assets, and cross-jurisdictional expertise.

In February 2026, APS enhanced its data-sharing capabilities by joining the OPP Provincial Bail Compliance Dashboard. This digital integration provides officers with real-time, cross-jurisdictional information on high-risk individuals released on bail for firearms-related offences and violent crimes against persons, significantly strengthening proactive offender management.

The ongoing evolution of the Major Crime Unit highlights APS's commitment to intelligence-led policing, targeted specialization, and robust community partnerships designed to enhance safety and well-being across all Anishinabek communities.





PROFESSIONAL STANDARDS BUREAU

The Professional Standards Bureau provides leadership in managing complaints, investigations and accountability processes, helping ensure that the Anishinabek Police Service continues to uphold high standards of professionalism and integrity. The Bureau is responsible for investigating public complaints, Chief's complaints and other matters requiring formal review, with an emphasis on fairness, impartiality, timeliness and compliance with applicable legislation and Service policies. This continues the accountability-focused mandate outlined in the previous annual report.

efforts strengthen the Service's ability to address complaints in a transparent and accountable manner while supporting continuous improvement across the organization.

Through its work, the Professional Standards Bureau reinforces a culture of professionalism, integrity and accountability within the Anishinabek Police Service. Fair and objective complaint processes help maintain public confidence and ensure that members of the Service continue to meet the expectations of the communities they serve.

During the 2025–2026 fiscal year, the Professional Standards Bureau received and initiated 40 new complaints. Of these, 20 were Chief's complaints, 17 were public complaints and three were complaints originating from outside agencies.

Throughout the reporting period, investigations were conducted with a continued focus on thoroughness, consistency and procedural fairness. Of the matters reported as concluded, **five were substantiated and 20 were unsubstantiated.**

In addition to its investigative responsibilities, the Bureau continued to support ongoing training and professional development for investigative staff and worked to improve internal processes to enhance efficiency and consistency. These





HUMAN RESOURCES REPORT

The 2025-2026 fiscal year was another period of significant activity and growth for the Anishinabek Police Service. As the Service continues to expand its programs, specialized functions and organizational capacity, Human Resources has played an important role in ensuring that growth is supported by the recruitment, development and well-being of both uniform and civilian members.

Throughout the year, 67 job postings were completed for a range of uniform and civilian positions. The Service welcomed 55 new members, including 12 recruits, four experienced police officers, one cadet, 27 civilian employees, two special contract employees and nine summer students. This significant growth strengthened both frontline operations and the administrative and support capacity required to serve Anishinabek communities.

Recruitment and officer development remained an important focus throughout the year. Twelve recruits successfully completed training at the Ontario Police College across four intake periods, with three graduating in Summer 2025, four in Fall 2025, two in Winter 2025 and three in Spring 2026. Two part-time background investigators were also added to support recruitment and the Service's ongoing efforts to attract and onboard qualified candidates.

Summer student opportunities continued to provide young people with meaningful workplace experience while introducing them to the diverse careers available within First Nations policing. Nine summer students joined the Service during the fiscal year, gaining exposure to the work of the Anishinabek Police Service and the many roles that support policing in our communities.

Human Resources also continued to strengthen the onboarding experience through in-person orientation

55 NEW MEMBERS

WELCOMED TO THE SERVICE • 2025-2026

12 RECRUITS

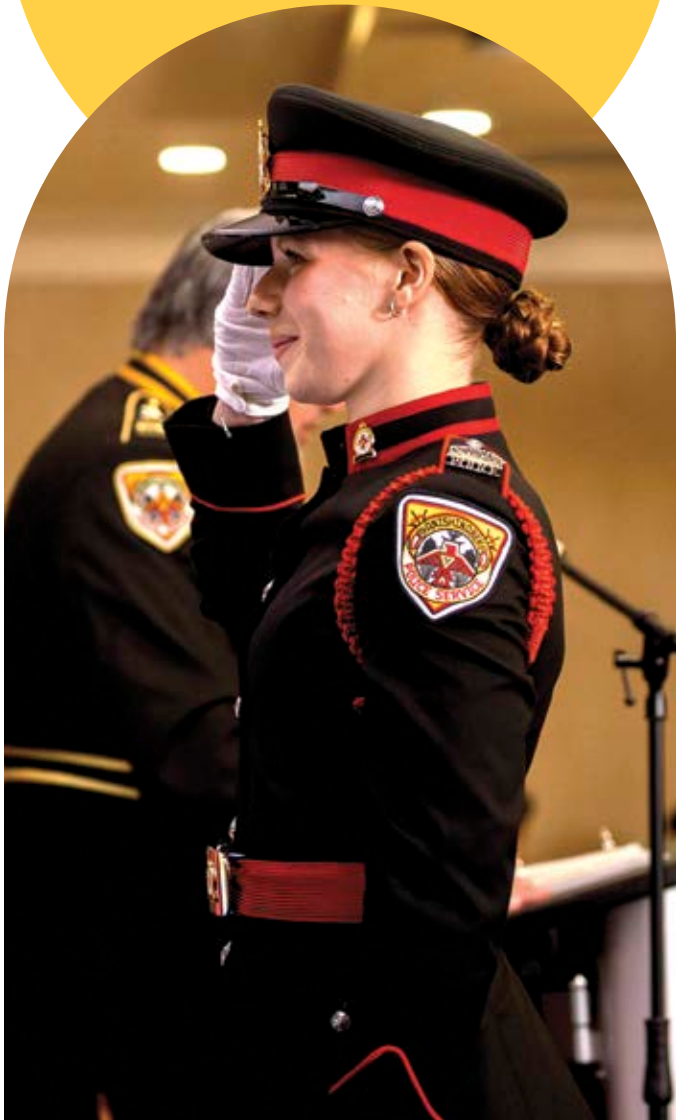
4 EXPERIENCED POLICE OFFICERS

2 SPECIAL CONTRACT EMPLOYEES

1 CADET

27 CIVILIAN EMPLOYEES

9 SUMMER STUDENTS



sessions at Headquarters. These sessions provide new members with consistent information about Service policies, procedures and workplace expectations, while introducing the organizational values and cultural principles that guide the Anishinabek Police Service. This approach helps ensure new members begin their careers with a shared understanding of the Service and the communities they will support.

Supporting members throughout their careers remained equally important. During the fiscal year, Human Resources managed 22 disability and leave referrals and continued working with return-to-work specialists to provide individualized accommodations and supports. These included modified duties, gradual return-to-work arrangements, adjusted schedules and full returns to regular duties. The Service's Alternative Response Unit also provides additional opportunities for members to remain meaningfully engaged in police work while managing temporary workplace restrictions.

Human Resources continued its work with both uniform and civilian employee groups throughout the year. Civilian MOU bargaining was completed, while ongoing work related to performance management, policy development and job description updates helped ensure internal practices continued to evolve alongside the growth of the organization.

The Service also recognized seven members who entered retirement during the year, including six uniform members and one civilian employee. We thank these members for their years of dedicated service and their contributions to the Anishinabek Police Service and the communities we serve.

As the Anishinabek Police Service continues to grow and evolve, Human Resources remains focused on building a strong and sustainable workforce, supporting members throughout their careers, and ensuring the Service has the people and organizational capacity necessary to deliver high-quality, culturally grounded policing across Anishinabek communities.

INFORMATION TECHNOLOGY REPORT



Over the past year, the Information Technology Department continued to modernize the Service's technology infrastructure, with a focus on improving reliability, connectivity and the tools available to members across the organization.

A significant infrastructure project involved the decommissioning of a legacy remote desktop system that had been in place since 2015. Removing the outdated equipment created additional capacity within the server room and allowed the Service to consolidate its core technology infrastructure into a more efficient configuration. The space was subsequently renovated and reorganized, improving both the functionality of the server environment and the Department's ability to maintain critical systems.

The Department also began the Service-wide transition to Windows 11 as newer software applications increasingly moved beyond compatibility with the existing Windows 10 environment. At the same time, IT developed a standardized installation process that can be used across different computer models. This represents an important improvement over the previous approach, which required individual software builds for specific devices, and will make future deployments more consistent and efficient.

Connectivity remained another important area of focus. Starlink satellite internet was implemented at the Christian Island Detachment, resulting in significant improvements to connection stability and speed. Based on its success, the Service is exploring opportunities to use similar technology at other locations where reliable connectivity continues to be a challenge.

At Headquarters, a secondary Internet Service Provider was also established to provide redundancy for the Service's primary network connection. As Headquarters serves as the central hub for network communications across the organization, this additional connection strengthens operational continuity and helps ensure critical systems remain accessible in the event of an interruption involving the primary provider.

The Department also began a large-scale rollout of Mobile Public Safety (MPS), the location-aware operational dashboard used through mobile data terminals in police vehicles. To support the deployment, IT developed automated installation processes that substantially reduce the amount of manual work required. This approach has supported a more efficient rollout while helping standardize technology across the fleet.

Together, these initiatives reflect the Service's continued investment in a more resilient and modern technology environment. As policing becomes increasingly dependent on reliable digital systems and connectivity, the Information Technology Department continues to play an important role in supporting frontline operations and ensuring members have access to dependable tools wherever they serve.



STRATEGIC MODERNIZATION REPORT

Modernization continued to be an important area of focus for the Anishinabek Police Service throughout 2025–2026. Building on investments made in previous years, the Service focused on integrating new technology into day-to-day operations, improving access to information and giving members the tools they need to work more efficiently across the communities we serve.

A significant area of progress was the continued implementation of **Mobile for Public Safety (MPS)**. During the year, APS completed Train-the-Trainer certification and continued supporting implementation at the detachment level, working closely with Information Technology to configure mobile workstations and member access. MPS allows officers to share their location and operational status with Ontario Provincial Police Provincial Communications Centres, improving situational awareness and supporting officers working across APS's large and geographically dispersed service area.

Technology within APS patrol vehicles also continued to advance. **In-car camera systems** became operational and were progressively introduced across the Service as members completed the required training. Combined with body-worn cameras and mobile workstations, these systems provide officers with greater access to information and evidence while working in the field.

Reliable connectivity remains particularly important for APS, where members regularly police rural and remote areas. The Service continued to explore ways to strengthen mobile connectivity and improve access to operational systems throughout its service area. This work includes examining how satellite technology such as Starlink can complement existing cellular networks to better support MPS, mobile workstations and other communications technology in areas where conventional connectivity can be limited.

Modernization also extended to the way information is shared internally. During the year, APS introduced a new **SharePoint platform**, providing members across the Service with a centralized location to access organizational information, documents and resources. For an organization with detachments located throughout Ontario, the platform provides another way to strengthen communication, collaboration and access to consistent information across all three regions.

The Service also continued to look at opportunities to modernize administrative and operational processes. This includes reviewing forms and investigative processes to improve consistency and usability while preparing APS for greater use of digital workflows in the future. Work is also underway to expand the use of online and video-based learning resources, providing members with more flexible access to training regardless of where they are located.

Planning continued for the future use of **Automated Licence Plate Reader (ALPR)** technology installed in newer APS patrol vehicles. Work includes the development of policies, operational procedures and a training approach to ensure the technology can be introduced safely and effectively. The Service also reviewing its existing **Livescan fingerprint systems** to identify future replacement needs as current hardware and software age.

Additional research is examining the potential for **in-car printing**, which would allow officers to complete more tasks from their patrol vehicles rather than returning to a detachment. While still in the planning stages, initiatives such as these reflect a broader goal of giving frontline members practical tools that allow them to remain in the communities they serve.

Together, these initiatives reflect the continued evolution of modernization at APS.

The focus is increasingly moving beyond the introduction of individual pieces of technology toward ensuring that systems, information and processes work together effectively.

For APS, modernization is ultimately about supporting our members and strengthening the service provided to our communities. As technology continues to evolve, the Service remains focused on adopting practical solutions that improve officer safety, increase efficiency and accessibility, and support the relationships and community connections that remain at the heart of Anishinabek policing.





MENTAL HEALTH, ADDICTIONS, AND HARM REDUCTION

Mental health, addictions and substance-related harms continue to affect individuals, families and communities across the Anishinabek Police Service's jurisdiction. Throughout 2025–2026, APS continued to strengthen its response by expanding access to specialized support, building partnerships and promoting approaches grounded in compassion, dignity and harm reduction.

The **Miikana Wiidookaagewinini / Wiidookaagewikwe (Path Helper)** continued to lead the Service's Mental Health and Addictions Team, working closely with frontline members and community partners to support individuals experiencing mental health and addictions challenges. Mental Health and Addictions workers were in place to serve the Central and South Regions, with recruitment continuing for the North Region. This regional approach is intended to provide specialized support across APS communities while complementing the work of frontline officers. The Mental Health and Addictions Team, including the Path Helper and regional outreach positions, forms part of the operational structure overseen by the Deputy Chief.

A key part of this work is helping individuals move beyond the immediate crisis. Mental Health and Addictions workers can respond alongside frontline officers, assist with de-escalation and assessments, and help connect individuals with appropriate community-based and external supports. Officers can also refer individuals to the team for follow-up, creating opportunities to address underlying needs that may contribute to repeated interactions with police.

APS continued to promote a **trauma-informed approach** to these interactions. Educational resources developed during the year focused on trauma-informed care, psychosis, Fetal Alcohol Spectrum Disorder (FASD) and respectful, non-stigmatizing language. These resources help members better understand how trauma, mental health, substance use and cognitive disabilities can influence behaviour, communication and responses to stress or authority. The emphasis is on patience, respectful communication and looking beyond the behaviour presented in the moment to better understand the individual and their circumstances.



The Service also introduced new internal tracking capabilities for mental health and addictions-related occurrences. The Mental Health and Addictions Tracker provides APS with a more consistent way to identify and monitor these calls for service. As this information develops, it will help the Service better understand trends across its jurisdiction and inform future resources, partnerships and programming.

Harm reduction remains an important part of APS's approach to addictions. The Service continues to distinguish between those who profit from the illicit drug trade and individuals who are experiencing substance use challenges and may need support. While enforcement remains essential in disrupting drug trafficking and protecting communities, education, prevention and connections to appropriate services are equally important in reducing harm.

Members continued to participate in community education and awareness initiatives throughout the year, including activities associated with National Addictions Awareness Week. These opportunities allowed APS to engage directly with community members, share information about substance use and available supports, and reinforce protections for those seeking emergency assistance during a suspected drug poisoning.

The continued growth of the Mental Health and Addictions Team reflects a broader approach to community safety at APS. By combining frontline policing with specialized mental health and addictions support, community partnerships, cultural understanding and harm reduction, the Service is working to respond to people in crisis in a way that addresses immediate safety while creating pathways to longer-term support.

This work reflects **Ganawenim Anishinabek - Protecting Our People** and the understanding that community safety is strengthened when people are treated with dignity, connected with appropriate supports and given opportunities to move forward.

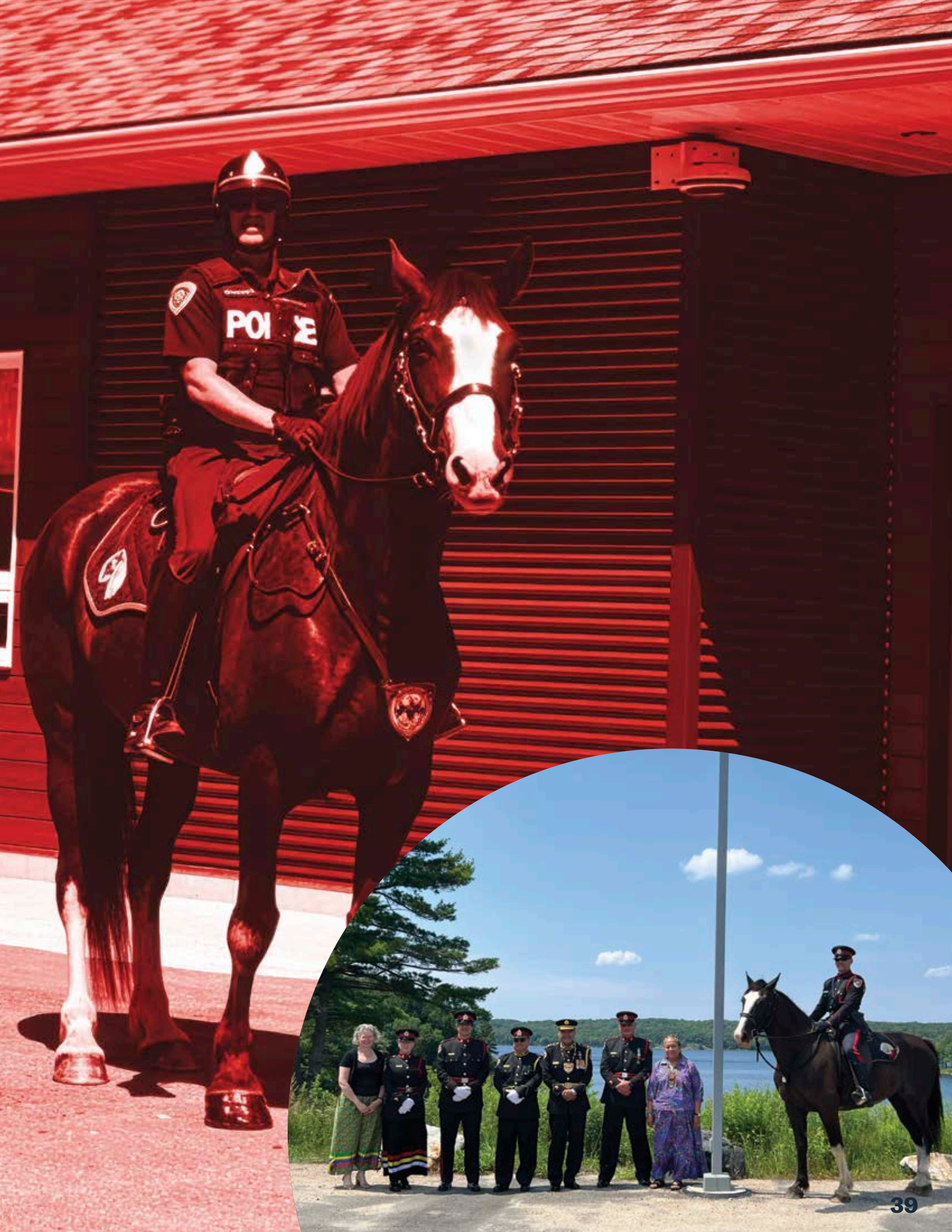
THE APS MOUNTED UNIT: A HISTORIC FIRST



APS marked an important milestone with the establishment of its first Mounted Unit, consisting of Constable Brett McRoberts and Tex, his 12-year-old, 1,500-pound Clydesdale cross.

The Mounted Unit has already established a strong community presence, attending events and gatherings in Curve Lake, Wasauksing, Shawanaga, Christian Island and Garden River. These appearances have provided meaningful opportunities to strengthen relationships, encourage positive interactions and enhance the visibility of APS within the communities it serves.

Building on this success, the Mounted Unit's role is expanding beyond ceremonial and community events to include general patrol duties, adding a distinctive new capability to APS operations.











COMMUNITY ENGAGEMENT




POLICE
POLICE
POLICE


POLICE




POLICE





CULTURAL PROGRAM

Culture continues to guide the work of the Anishinabek Police Service and remains an important part of how we support our members, strengthen relationships and serve our communities. Throughout 2025-2026, APS continued to create opportunities for Anishinaabe teachings, ceremony and ways of knowing to be meaningfully incorporated throughout the Service. This work supports the APS 2025-2029 Strategic Plan and its commitment to strengthening cultural competency and awareness across the organization.

Guided by Spiritual Leaders, Knowledge Keepers and Elders, cultural programming provides opportunities for members to learn through ceremony, teachings, shared experiences and connection to the land. The philosophy of Ngo Dwe Waangizid Anishinaabe - One Anishinaabe Family, We Are All Connected - and the Seven Grandfather Teachings continue to provide an important foundation for culturally grounded, community-based policing.



A significant milestone this year was the Service's first-ever Round Dance, held in Bawahting (Sault Ste. Marie) in February 2026. APS welcomed community members to gather together in a spirit of healing, feasting and celebration. The inaugural event provided a meaningful opportunity to come together through culture, strengthen relationships and celebrate in a good way.

Culture was also central to the APS Annual Meeting, held for the first time on the lands of Garden River First Nation. The gathering was intentionally grounded in ceremony and connection to the land, creating space for members to come together, reflect and strengthen relationships. It represented another step in ensuring that culture is woven into the way APS gathers, learns and grows as a Service.

The APS Sacred Bundle also continued to grow. Building upon the Pipe, the Bundle now includes two Drums and the Eagle Staff. Its development has been intentional, taking place over time through learning, reflection, relationships and shared experiences. Each addition carries teachings and responsibilities that contribute to the cultural foundation of the Service and our responsibility to future generations.

Cultural competency continues to be strengthened in other ways across APS, including through Elder and Knowledge Keeper guidance, cultural spaces, sacred items, ribbon shirts for sworn and civilian members, Sweat Lodge ceremonies and opportunities for members to participate in teachings and ceremony. Together, these experiences help members deepen their understanding of Anishinaabe culture through participation, relationship-building and learning by doing.

As we move forward, APS will continue to strengthen cultural programming and create opportunities for our members and communities to learn, gather and participate in ceremony and teachings. By continuing to build upon this cultural foundation, we are working to ensure that Anishinaabe culture remains a meaningful and visible part of who we are and how we serve.

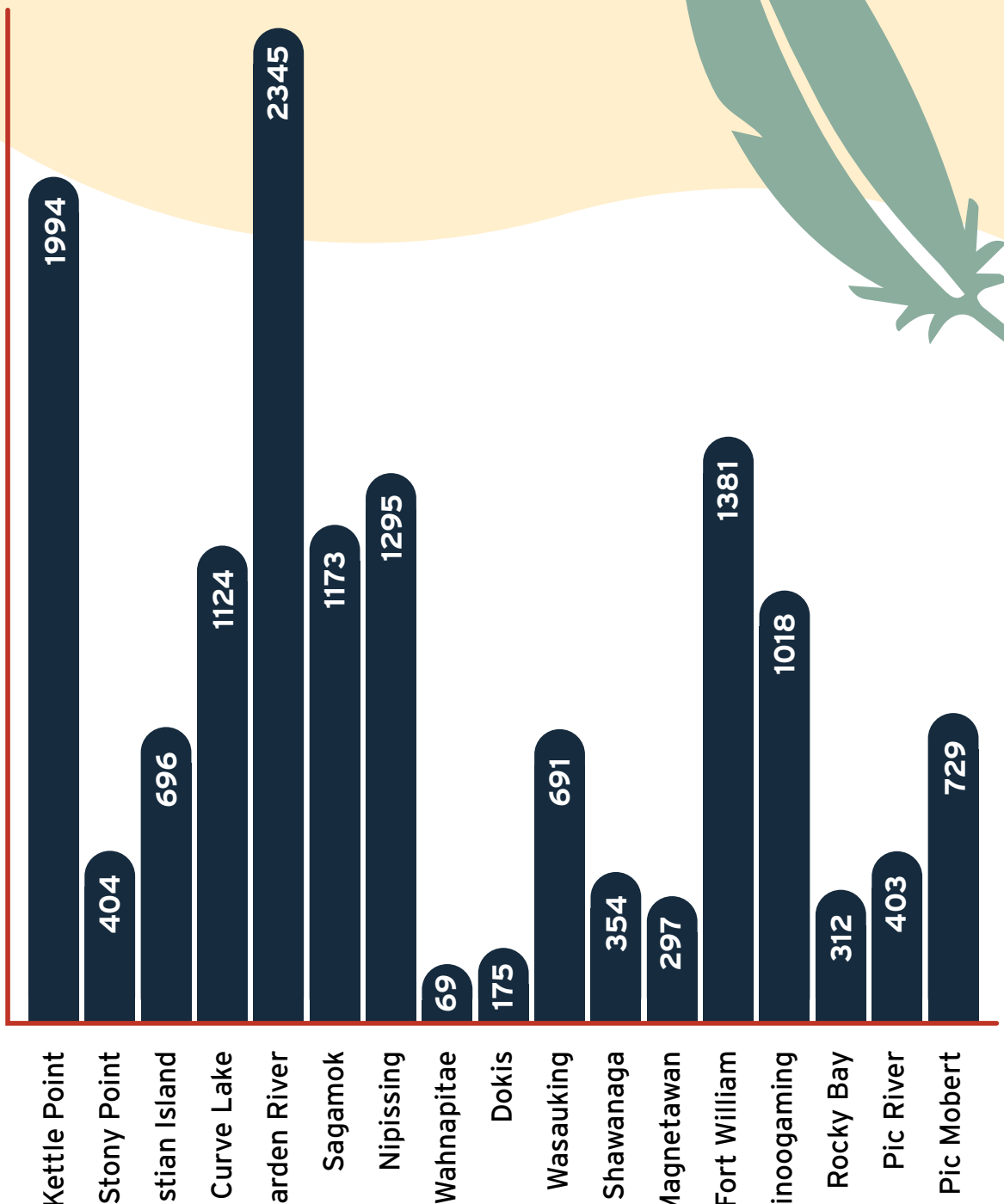
Guided by our culture. Strengthened by our teachings. Committed to our communities.



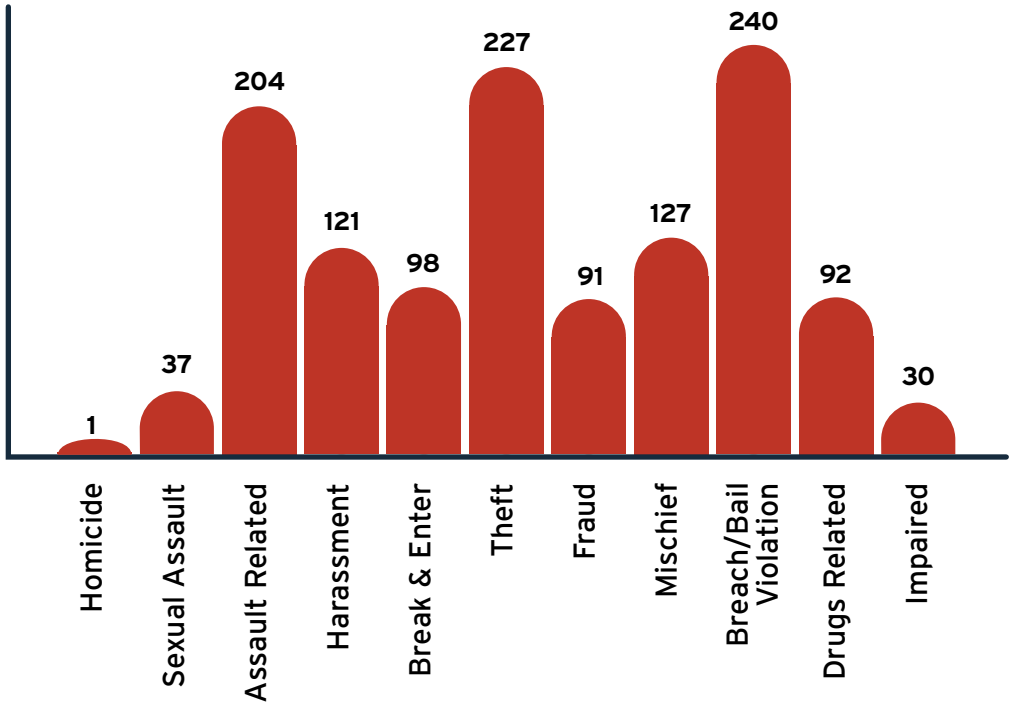
CALLS FOR SERVICE

ALL APS CALLS FOR SERVICE

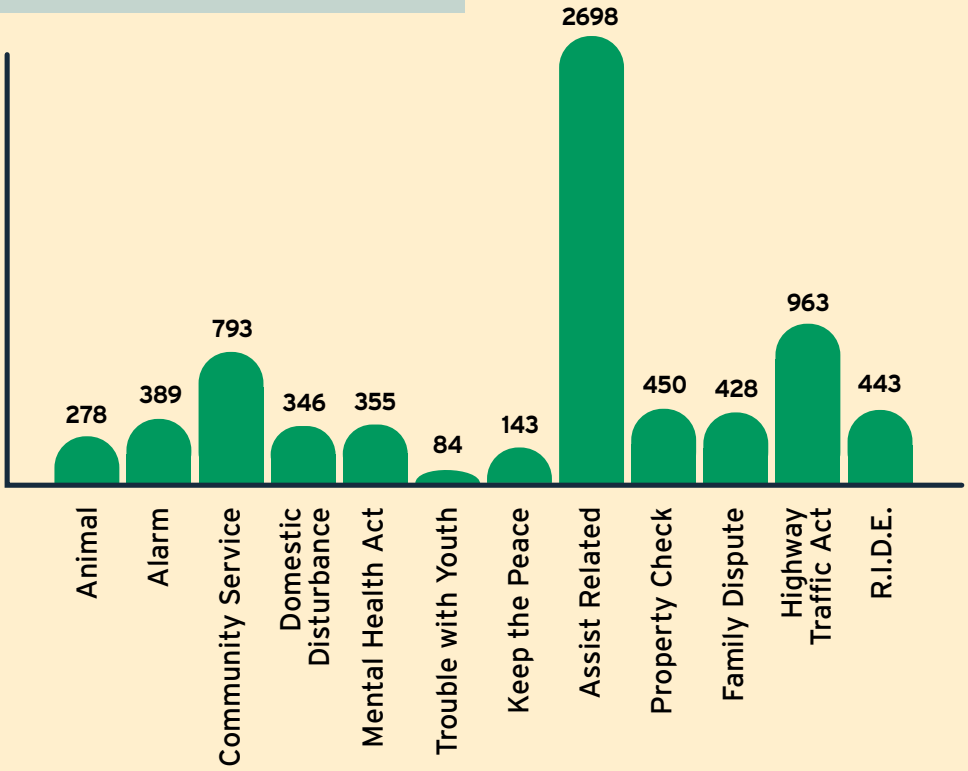
APRIL 1, 2025 - MARCH 31, 2026



ALL APS OFFENCES



ALL APS NON-OFFENCES



FINANCIAL REPORT

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

March 31, 2026, with comparative information for 2025

	2026	2025
Assets		
Current assets:		
Cash	$ 13,697,067	$ 7,283,931
Accounts receivable (note 3)	1,819,806	8,150,304
	15,516,873	15,434,235
Capital assets (note 4)	18,477,945	15,159,410
	$ 33,994,818	$ 30,593,645
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities (note 5)	$ 2,831,461	$ 5,108,243
Payable to funder (note 2)	738,678	2,068,599
Deferred contributions for expenses of future periods (note 7)	9,053,193	5,363,852
	12,623,332	12,540,694
Deferred capital contributions (note 8)	7,118,997	5,414,506
Net assets:		
Invested in capital assets	11,358,948	9,744,904
Unrestricted net assets	2,893,541	2,893,541
	14,252,489	12,638,445
Commitments (note 10)		
Economic dependence (note 11)		
Contingencies (note 14)		
	$ 33,994,818	$ 30,593,645

See accompanying notes to consolidated financial statements.

On behalf of the Board:

Director
Jason Laronde
Chairperson, Police Governing Authority

Director
Vince George
Vice-Chairperson, Police Governing Authority

CONSOLIDATED STATEMENT OF OPERATIONS

Year ended March 31, 2026, with comparative information for 2025

	Police Services Agreement	Capital	Other Subsidized Programs	2026 Total	2025 Total
Revenue					
Government of Canada (note 9)	$13,444,898		1,094,004	14,538,902	$ 16,476,467
Province of Ontario (note 9)	12,410,675		5,853,250	18,263,925	16,015,820
Indigenous Services Canada			81,650	81,650	118,350
Interest					
Other revenue			874,063	874,063	94,462
Amortization of deferred capital contributions		815,452		815,452	365,030
	25,855,573	815,452	7,902,967		33,070,129
Expenses					
Amortization of capital assets		2,658,405		2,658,405	2,120,633
Insurance	499,511		15,199	514,710	566,783
Field operations	21,928,222		7,858,611	29,786,833	31,707,045
	22,427,733	2,658,405	7,873,810	32,959,948	34,394,461
Excess (deficiency) of revenue over expenses	$ 3,427,840	$ (1,842,953)	$ 29,157	$ 1,614,044	$ (1,324,332)



ANNUAL REPORT

2025 - 2026

ANISHINABEK POLICE SERVICE